



Message from the New Management





Candidate for the new representative director

Shuzo Watanabe

Growth Strategy by New Management Team to Increase the Corporate Value



To be a globally competitive R&D bio-venture



Continuously generate seeds of innovative new drugs



Implement early-stage clinical development for in-house programs to maximize future revenue

Growth Plan by New Management Team to Increase the Corporate Value



- Strengthen the capability of the ion-channel drug-discovery
- 2 Implement early-stage development
- 3 Strengthen the collaboration with academia
- 4 Accelerate overseas activities

5 Improve the probability of success



Growth Plan by New Management Team to Increase the Corporate Value



1) Strengthen the capability of the ion-channel drug-discovery

Further strengthen the platform of ion-channel drug-discovery through technology collaborations

- Cutting edge structural biology approaches (cryo-electron microscopy, etc.)
- New modalities (antibodies, etc.)
- Drug discovery process by Al

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Implement early-stage development

In order to maximize future revenue, conduct early-stage clinical development for selected programs

- Ghrelin receptor agonist (RQ-00433412) for preclinical tests
- The clinical development of tegoprazan in Japan: under discussion with HK inno.N Corp.
- Another option of clinical development of tegoprazan in Japan: self development by RaQualia utilizing South Korean clinical data

Growth Plan by New Management Team to Increase the Corporate Value





Strengthen the collaboration with academia

Further strengthen the academic cooperation in the Chubu region

 New collaboration with Gifu Pharmaceutical University: enhance the ability to search ideas for new drugs in the Chubu region (Central Japan)



Accelerate overseas activities

Enhance the activities of U.S. Branch

- Evaluation of new collaboration projects and in-licensing technologies for drug discovery
- · Out-licensing of our IP

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Improve the probability of success

Improve the probability of R&D success

 Translational advisory board with external experts: optimize the processes of target selection, drug discovery research and development

Implementation of the strategic portfolio





Key factor for our growth is the continuous generation of "Seeds of new drugs".

Establish a balanced portfolio by considering the risks and benefits of the programs

In-house R&D programs

Programs mainly focusing on ion channels that are potential candidate for in-house development

Joint research programs (Industry)

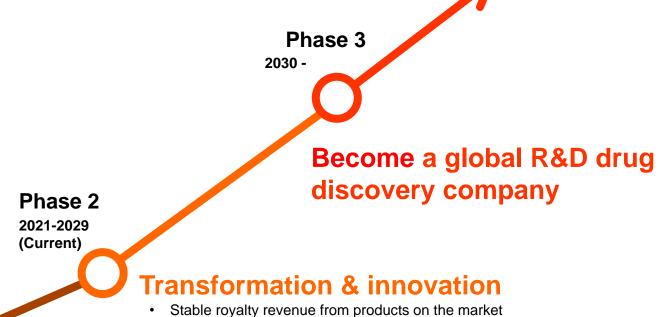
Programs with industrial companies that have unique technologies to enhance RaQualia's drugdiscovery capability and possibility to generate "Seeds of new drugs"

Joint research programs (Academia)

Programs aiming to generate "Seeds of first-in-class drugs" from ideas of promising targets, not-limited to ion channels

The History and Future Growth of RaQualia **Pharma**





Phase 1 2008-2020

- Up-front and milestone from out-licensing of in-house and joint research programs
- Strengthen the in-house development pipeline
- Further investment in ion channel drug discovery

Stabilization of the business

- Milestone and royalty from out-licensing of tegoprazan, grapiprant and capromorelin
- Upfront and milestone from out-licensing of in-house and joint research products to Asahi Kasei Pharma/ Eli Lilly & Co. and Maruho etc.
- Implementation of technological platform for ion-channel drug discovery

The Mission of RaQualia Pharma





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